



## **HARTLAND CAPITAL PLAN 2024 - 2028**

This document provides a listing and description of planned capital projects for the Municipality of Hartland for the five year period 2024 – 2028. It includes cost estimates and planned financing for each project.

The municipality's five-year capital plan also includes operating budget estimates of the general and the water and sewerage system for the next five years. Incorporated into these estimates are the debt costs associated with the planned borrowing and the estimated operating and maintenance costs associated with each project. The full impact of the municipality's capital plan is, therefore, reflected in these estimates.

### **CAPITAL PLAN CONTENTS**

#### **General Operating Fund Section**

- 1) Description of Projects
  - General Government Services
  - Protective Services
  - Transportation Services
  - Environmental Development Services
  - Environmental Health Services (Solid Waste)
  - Recreation and Cultural Service
- 2) Five – year Capital Budget Summary
- 3) Tax Rate and Debt Ratios Projections

#### **Water and Sewerage Utility Fund Section**

- 1) Description of Projects
- 2) Five-year Capital Budget Summary
- 3) User Charge Rates Projected

## GENERAL OPERATING FUND SECTION

### DESCRIPTION OF PROJECTS

#### General Government Services

##### (a) Fire

The municipality needs to build capital reserves. The replacement of the 1986 Kenworth fire truck will be required for our next inspection in 2026. In addition, our 2013 pumper will need replaced in 2033. These replacements will require capital borrowing since the reserve fund balance will be insufficient to meet the cost of the new trucks. Other equipment needs will continue to be funded through the operating budget.

Year	Project	Cost
2024	Reserve for purchase of new fire trucks	\$ 50,000
2025	Reserve for purchase of new fire trucks	\$ 50,000
2026	Purchase of new fire truck (cost of \$400,000 less donated funds less reserves of \$130,183)	\$ 169,817
2027	Reserve for purchase of new fire trucks	\$ 50,000
2028	Reserve for purchase of new fire trucks	\$ 50,000

#### Transportation Services

##### (a) Street surfaces

The following streets have been identified as priorities for resurfacing in the next five years. Curbing and ditching may be required in some areas.

Year	Project	Cost
2024	Resurface Churchill Street	\$ 32,000
2025	Resurface Route 105 from McMullin Road to town limits under PMHP through DTI (\$710,000 less \$10,000 from town less \$595,000 from PMHP)	\$ 105,000
2026	Resurface McLean Ave to Rockland Road	\$ 95,000
2027	Resurface Crescent Gardens	\$ 35,000
2028	Resurface Clark Street	\$ 38,000

**(b) Sidewalks**

The municipality has identified eight areas where sidewalk reconstruction is necessary particularly within high traffic areas.

<u>Year</u>	<u>Project</u>	<u>Cost</u>
2024	Replace sidewalks on Main Street and other priorities including curbing (\$50,000 with \$30,000 to come from CCBF Funding)	\$ 20,000
2025	Sidewalk reconstruction	\$ 10,000

**(c) Equipment**

The municipality's policy with respect to the equipment utilized for road maintenance and snow removal is to maintain and replace this equipment on a programmed basis. High cost pieces of equipment with life expectancy greater than seven years are financed in part by transfers from the Capital Reserve Fund. Public works will need to replace a 2007 plow truck and a 2011 backhoe within the next five years.

<u>Year</u>	<u>Project</u>	<u>Cost</u>
2024	Reserve for capital equipment purchase	\$ 25,000
2025	Replace 2007 International plow truck with 5500 series vehicle (\$175,000 less \$50,000 from reserve)	\$ 125,000
2026	Replace 2011 JCB backhoe with used backhoe \$225,000 less trade value - \$25,000)	\$ 200,000
2027	Reserve for capital equipment purchase	\$ 25,000
2028	Reserve for capital equipment purchase	\$ 25,000

**ENVIRONMENTAL DEVELOPMENT SERVICES**

The municipality started a park on Main Street in 2022 as part of an overall revitalization project for the downtown area. It is currently working with ACOA and interested private investors for possible funding to complete the park and to add a boat launch, a dock and to assist with a plan for best use of town assets including the library, the town hall and the tourist bureau to best allow for business expansion.

<u>Year</u>	<u>Project</u>	<u>Cost</u>
2024	Downtown revitalization	\$15,000
2025	Downtown revitalization	\$15,000

**ENVIRONMENTAL HEALTH SERVICES (Solid Waste)**

This function includes solid waste collection and disposal services which are provided by the Regional Solid Waste Commission established under Section 15.3 of the Clean Environment Act. Capital purchases are made by the Commission subject to approval through the Municipal Capital Borrowing Board if capital borrowing is required. No borrowing is currently required by the Commission. Pursuant to subsection 15.7(4) of the Clean Environment Act, if a Regional Solid Waste Commission defaults in any payment required to be made by the Commission, the participating municipalities, unincorporated areas and band councils of Indian Reserves are liable for payment in portions equivalent to their proportionate share of the total population of participants.

## RECREATION AND CULTURAL SERVICES

### (a) Recreation

Construction continues on the new complex. When soliciting financial support for this project, the need for building reserves to allow for major component replacement was included.

Year	Project	Cost
2025	Reserve for capital asset replacement	\$ 10,000
2026	Reserve for capital asset replacement	\$ 10,000
2027	Reserve for capital asset replacement	\$ 15,000
2028	Reserve for capital asset replacement	\$ 15,000

### (b) Cultural Services

The Dr. Walter Chestnut Library, a historic building, provides programming to all residents of the municipality. The building is owned by NB Power and is a historic building. As part of the downtown planning, the future location of this service and the best use of this property will be determined.

Year	Project	Cost
2025	Reserve for capital asset replacement	\$ 20,000
2026	Reserve for capital asset replacement	\$ 20,000
2027	Repairs to building exterior (\$100,000 less funding - \$75,000)	\$ 25,000
2028	Reserve for capital asset replacement	\$ 10,000

## WATER & WASTEWATER

The municipality's water and wastewater infrastructure is aged and 85% of it is still clay leading to multiple unplanned service failures per year. Seven priorities have been identified by Dillon Consulting. Investments and reserves will need to be built to cover these costs.

Year	Project	Cost
2025	Rockland Road infrastructure upgrade (\$1,200,000 less funding \$900,000)	\$300,000
2026	Line isolation to industrial park - \$40,000	\$ 40,000
2027	Addition of duplex pump (\$100,000 less \$50,000 from reserves) Disposal of lagoon cake from 2022 dredging (\$100,000 less CCBF funding \$45,000)	\$105,000
2028	Reserve for capital asset replacement	\$ 35,000